2. **(Amended)** The method of claim 1 wherein reconciling the target data and the forecast data in accordance with the organizational model comprises:

selecting one or more of the contributors associated with a current level of the model;

presenting the target data and the forecast data to the selected contributors;

receiving review information from the selected contributors, wherein the review information accepts or rejects the forecast data; and

updating the current level of the organizational hierarchy based upon the review information.

3. The method of claim 1, wherein capturing forecast data according to the model comprises receiving the forecast data from a remote computing device over a packet-based network.

4. The method of claim 3, wherein capturing the forecast data comprises communicating a template and a calculation engine to the computing device, wherein the template includes a data cube for storing the target data and the forecast data.

5. The method of claim 4, wherein the template and the calculation engine are Active X components capable of receiving data and locally processing data on the computing device.

6. **(Amended)** The method of claim 1, wherein the model includes a plurality of hierarchically arranged nodes, and each node corresponds to one or more of the contributors.

7. **(Amended)** The method of claim 6, wherein reconciling the target data and the forecast data in accordance with the organizational model comprises:

receiving review input from the contributors; and

propagating the forecast data up the hierarchical model based on the review input.

8. **(Amended)** The method of claim 2, wherein generating a budget report comprises generating a budget report based on the forecast data when the current level reaches a highest level of the model.

9. **(Amended)** The method of claim 2, wherein updating the current level comprises:

incrementing the current level when all of the selected contributors accept the forecast data; and

decrementing the current level when at least one of the selected contributors rejects the forecast data.

10. **(Amended)** A budgeting system for an organization comprising:

a database configured to store data defining a set of contributors, a set of analysts, and a multi-level model of an organization, wherein the model has a plurality of hierarchically arranged nodes, each node corresponding to at least one of the contributors; and

a server configured to capture forecast data from the contributors and target data from the analysts, and to reconcile the target data and the forecast data in accordance with the model.

11. **(Amended)** The system of claim 10 further comprising:

a computing device communicatively coupled to the server via a packet-based network; and

a calculation engine executing in an operating environment provided by the computing device, wherein the calculation engine manipulates a data cube in response to the target data and the forecast data.

12. The system of claim 11, wherein the template and the calculation engine are Active X components capable of receiving data and locally processing data on the computing device.

13. **(Amended)** The system of claim 10, wherein the server:

selects from the database one or more of the contributors associated with a current level of the model;

presents the target data and the forecast data to the selected contributors;

receives review information from the selected contributors, wherein the review information accepts or rejects the forecast data; and

updates the current level of the organizational hierarchy based upon the review information.

14. **(Amended)** The system of claim 10, wherein the server is configured to capture the forecast data according to the model by capturing the forecast data from contributors associated with nodes of a lower level of the model and review input from contributors at higher-level nodes of the model, and further wherein the server selectively presents the forecast data and the target data to a subset of the contributors for reconciliation based on the review input by incrementing a current level when all of the contributors associated with nodes of the current level accept the forecast data, and decrementing the current level when at least one of the contributors associated with the nodes of the current level rejects the forecast data.

15. **(Amended)** A method for generating a budget comprising:

storing a model of an organization, wherein the model has a plurality of nodes hierarchically arranged into a number of levels;

associating a contributor with each node of the hierarchy;

capturing forecast data from a contributor associated with a node within a lower level of the hierarchy;

capturing target data from a set of analysts;

selectively presenting the forecast data and the target data to a subset of the contributors for reconciliation based on a current level of the model;

receiving review information from the subset of the contributors;

updating the current level according to review information; and

generating a budget for the organization based on the forecast data when the forecast data is approved by a contributor associated with a root node within a highest level of the model.

16. **(Amended)** The method of claim 15, wherein updating the current level includes incrementing the current level when the review information indicates an acceptance of the forecast data and decrementing the current level when the review information indicates a rejection of the forecast data.

17. **CANCELLED**

18. The method of claim 15, wherein capturing forecast data comprises receiving the forecast data from a remote computing device over a packet-based network.

19. The method of claim 18, wherein capturing the forecast data comprises communicating a template and a calculation engine to the computing device, wherein the template includes a data cube for storing the target data and the forecast data.

20. **(Amended)** A computer-readable medium comprising:

a set of data structures to store data that defines an organizational model that controls a network-based budget planning system for reconciliation of target data and forecast data for an organization, wherein the model includes a plurality of nodes that are hierarchically arranged into a number of levels; and

a set of data structures to store data that defines a number of contributors, wherein each node of the model is associated with a contributor to control the selective capture of review information from the contributors by the network-based system during the reconciliation.

21. The computer-readable medium of claim 20, wherein contributors associated with nodes of a lowest level of the hierarchy the contributors are individuals responsible for entering

forecast data for the organization, and further wherein contributors associated with nodes at higher levels of the hierarchy are responsible for reviewing the forecast data.

22. **(Amended)** The computer-readable medium of claim 20 and further comprising template data structures defining a set of templates to store the forecast data and the target data.

23. The computer-readable medium of claim 22, wherein the template data structures comprises a data cube.

24. The computer-readable medium of claim 20, wherein each node stores data defining an owner of the node.

25. The computer-readable medium of claim 20, wherein a set of the nodes stores data defining a reviewer for the node.

26. **(Amended)** The computer-readable medium of claim 22, wherein each node is associated with one or more of the templates.

27. The computer-readable medium of claim 20, wherein each node stores data defining a state of the node.

28. **(Amended)** The computer-readable medium of claim 27, wherein the states include NOT-STARTED, LOCKED AND WORK-IN-PROGRESS.

29. **(Amended)** The computer-readable medium of claim 27, wherein the states further include READY and INCOMPLETE.

30. The computer-readable medium of claim 20 and further comprising a set of data structures to store data that defines a number of analysts for inputting organizational targets.

31. A system comprising:

means for storing a definition of a hierarchical model of an organization;

means for receiving organizational target data and forecast data according to the model; and

means for reconciling the organization target data and forecast data according to the model.

32. The system of claim 31 comprising means for capturing the organizational target data and the forecast data.

33. The system of claim 31, wherein the reconciling means includes means for propagating the forecast data up the hierarchy.